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*ARMY NATIONAL GUARD REGULATION 350-3

Training

ARMY NATIONAL GUARD MOBILIZATION AND DEPLOYMENT EXERCISE PROGRAM

BY ORDER OF THE CHIEF, NATIONAL GUARD BUREAU:

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Summary. This regulation covers the implementation and management of Army National Guard programs for evaluating mobilization and deployment capability. It provides guidelines for conducting programs and establishes funding policies, program objectives and responsibilities. Specifically, this regulation addresses Mobilization and Deployment Readiness Exercises (MODRE), Readiness for Mobilization Exercises (REMOBE), State Area Command Exercises (STARCEX), State Operated Mobilization Station Exercises (SOMSEX), Joint Chiefs of Staff(JCS)/ Headquarters Department of the Army directed exercises, U.S. Forces Command (FORSCOM) exercises, Continental U.S. Army (CONUSA) exercises and State initiated mobilization and deployment preparedness initiatives.

Applicability. This regulation applies to Army National Guard (ARNG) units and State Area Commands STARC) in all States, Territories, the Commonwealth of Puerto Rico and the District of Columbia. It applies to all ARNG personnel involved in conducting and evaluating mobilization and deployment programs. Throughout the remainder of this regulation reference to the State(s) shall be interpreted as inclusive of the Territories, the Commonwealth of Puerto Rico and the District of Columbia.

Supplementation. This regulation may be supplemented at the State level. States will furnish one copy of each supplement to the National Guard Bureau, **ATTN:** NGB-ARR-M, 111 South George Mason Drive, Arlington, VA 22204-1382.

Interim Changes. Interim changes to this regulation are not official unless authenticated by the Chief, Administrative Services. Users will destroy interim changes on their expiration dates unless sooner superseded or rescinded.

Impact on Manning System. This regulation does not contain policies or procedures which affect the Manning System.

Suggested Improvements. The proponent of this regulation is the Readiness Division (NGB-ARR-M). Users are invited to send comments and suggested improvements on DA FORM 2028 (Recommended Changes to Publications and Blank Forms) directly to National Guard Bureau, **ATTN:** NGB-ARR-M, 111 South George Mason Drive, Arlington, VA 22204-1382.

Distribution: A

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*This regulation supersedes ARNGR 350-3, 1 February 1990

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CHAPTER 1
GENERAL

1-1. Purpose
This regulation provides policy, procedures, and responsibilities for implementing and managing the ARNG Mobilization and Deployment Exercise Program. It establishes responsibilities and authorizations for the administration of Mobilization Exercise (MOBEX) special training funds accounted for under Army Management Structure Code (AMSCO) 2G16. It addresses the development, conduct, and funding of the State executed: MODRE, REMOBE, STARCEX, SOMSEX, JCS/HQDA/FORSCOM, and state initiated mobilization training programs.

1-2. References
Related publications are listed in **appendix A**.

1-3. Explanation of abbreviations and terms
Abbreviations and special terms used in this regulation are listed in the **glossary**.

1-4. Responsibilities
a. The Mobilization Branch, Readiness Division (NGB-ARO-RM). NGB-ARR-M is responsible for maintaining and updating this regulation as required, in addition to monitoring application, execution, and results of programs, and providing assistance to the states as requested.

b. National Guard Bureau Mobilization Readiness Advisory Council.

(1) The Director of the Army National Guard authorized the organization of a Mobilization Readiness Advisory Council (MRAC). This council consists of one STARC Mobilization Readiness representative from each of the regions and a representative from one State Operated Mobilization Station (SOMS). The purpose of the Council is to advise and make recommendations to the Director of The Army National Guard, through NGB-ARR-M, on all matters pertaining to mobilization and readiness, including the mobilization exercise program.

(2) Representatives serving on the Council will participate in meetings within the CONUSA or with USARPAC (Alaska, Hawaii, and Guam) or among SOMS as appropriate for the purpose of discussing issues presented to the Council, and develop additional issues that should be addressed. The objective is to create multi-level participation in communicating Army issues on mobilization to the Director of the Army National Guard.

c. STARCs. STARCs are responsible for scheduling exercises to be administered, developing guidance, implementing instructions, evaluating exercises, preparing and submitting all MOBEX reports as required by regulation, monitoring remedial action for exercised units and managing funds allocated by NGB.

1-5. Goal
To provide an Army National Guard (ARNG) force which is fully capable of meeting the dynamic challenges presented by future mobilization and deployment contingencies. To ensure the level of mobilization and deployment readiness is consistent with the goals and objectives established by the ARNG leadership.

1-6. Scope
a. Mobilization and Deployment preparedness is a major objective of the ARNG. Training and evaluation of the level of mobilization and deployment preparedness are essential to improving the unit and STARC capability to execute mobilization and deployment responsibilities. This regulation provides for decentralized administration and management to the State for programs designed to increase command awareness of mobilization and deployment responsibilities and enhance the units' ability to execute mobilization and deployment plans. The mobilization and deployment exercise program provides a basis to test plans and procedures for mobilization in support of contingency plans, existing operation plans (OPLANS), and other national crisis situations.

b. This regulation provides specific guidance for conduct of mobilization exercise programs. Mobilization exercises will only be conducted in Inactive Duty Training(IDT) or Annual Training (AT) status and may

be performed in conjunction with JCS/HQDA directed, FORSCOM, and CONUSA exercises or USARPAC exercises for Alaska, Hawaii and Guam. Personnel providing support for mobilization exercises should be in an Active Duty for Special Work (ADSW) status. AMSCO 2G16 funds will only be utilized in support of mobilization exercises and are not intended to be utilized as the sole means of resourcing mobilization exercises.

1-7. Objectives

a. Establish mobilization and deployment exercise programs and activities to be administered by the States.

b. Standardize programs and tasks to be accomplished.

c. Establish a three year planning cycle based on exercise priorities established by NGB.

d. Establish funding guidance and accounting procedures.

e. Provide guidance for management of State initiated mobilization and deployment training programs other than those outlined in this regulation.

f. Provide guidance for accomplishing JCS, HQDA, FORSCOM, CONUSA, and U.S. Army Pacific (USARPAC) requirements for ARNG units, as established in Army Exercises (AR 350-28), FORSCOM Mobilization and Deployment Planning System (FORMDEPS), and FORSCOM Mobilization Exercise Program (FORSCOM/ARNG Regulation 350-23).

1-8. MOBEX Prioritization

a. The following is the mobilization exercise prioritization order for conduct:

(1) MODRE

(2) REMOBE

(3) JCS/HQDA/STARCEX/SOMSEX

(4) OTHER

b. The following is the order of precedence and frequency for conducting REMOBE (Force Packages are defined in the The Army Plan):

(1) Force Activity Designator (FAD) I&II Units: REMOBE conducted biennually. (Includes Force Support Package (FSP) 1&2)

(2) FAD III Units REMOBE conducted triennially (Includes Enhanced Brigades and selected Field Artillery units).

(3) FAD IV and V Units REMOBE conducted quadrennially.

1-9. Program Methodology

The Mobilization and Deployment Exercise Program will be accomplished in such a manner as to maximize mobilization preparedness at all levels. STARC and major subordinate command participation in the administration of the program is considered essential for its success. Tasks required to support this methodology are as follows:

a. NGB will--

(1) Revise and update this regulation as changes in policy and guidance occur.

(2) Assist states as required in coordinating with appropriate agencies.

(3) Provide guidance and funding as required and available.

(4) When requested, provide assistance in planning and execution of exercises.

(5) Provide guidance and/or assistance in correcting deficiencies.

b. STARC will--

(1) Publish a Current Year and a three year Exercise Schedule in accordance with (IAW) this regulation. (See Chapter 4 for description and reporting requirements).

(2) Provide personnel and resources to conduct exercises.

(3) Publish SOPs or Memoranda of Instruction (MOI) for each exercise. MOI will be provided to exercised unit, subordinate unit(s) and intermediate headquarters. (See **fig 1-1** for sample MOI format.)

(4) Assist the units with assigned responsibilities and the verification of all exercise requirements.

(5) Ensure all units are exercised in IDT or AT status and consolidate exercises when feasible to maximize use of MOBEX funds allocated by NGB.

(6) Integrate intermediate headquarters into the exercise program.

(7) Ensure that corrective actions are taken to correct deficiencies noted.

(8) Provide NGB-ARR-M with a copy of the after action report for each exercise conducted NLT 45 days after completion of exercise, IAW **figure 1-1**.

c. Installation Support Unit (ISU)/State Operated Mobilization Stations (SOMS) will--

(1) Publish a Current Year Exercise Schedule in accordance with this regulation. (See Chapter 4 for description and reporting requirements)

(2) Arrange for personnel and resources to conduct exercises.

(3) Publish SOP's or Memoranda of Instruction (MOI) for each exercise. MOI will be provided to exercised units and their higher headquarters. (See **fig 1-2** for sample MOI format.)

(4) Provide units with an assessment of their readiness status as a result of the exercise.

(5) Provide NGB-ARR-M with a copy of the after action report for each exercise conducted NLT 45 days after completion of exercise, IAW **figure 1-1**.

d. Intermediate Headquarters will--

(1) Assist STARC and the exercised units within their capability as required or directed. ,

(2) Develop a follow-up program to assist units in correcting deficiencies noted after each exercise.

(3) Take actions necessary to maintain a high level of mobilization preparedness within subordinate units.

(4) Participate in and/or conduct exercises as directed by STARC.

e. Exercised Units will--

(1) Prioritize and assign tasks to be completed at unit level prior to the exercise.

(2) Request assistance as required from higher headquarters.

(3) Ensure all preparatory tasks are completed within the unit's capability prior to the exercise.

(4) Ensure maximum use of training time and additional resources.

(5) Maintain mobilization proficiency following the exercise.

1-10. State Mobilization Enhancement Initiatives
All state workshops, SOMS conferences, and other state initiatives requiring the use of AMSCO 2G16 funds will be included in the yearly State Operating Budget (SOB) submission and incorporated into the yearly exercise schedule. Funding will be based upon availability.

1-11. FORSCOM and CONUSA Mobilization Requirements
Mobilization Station coordination visits and conferences will be accomplished as required in FORMDEPS. Unit representatives are authorized to complete this requirement while in IDT, AT or Active Duty for Special Work (ADSW) status as appropriate. Participation in CONUSA sponsored activities such as Mobilization Planning Conferences and Mobilization Command Readiness Program (MCRP) will be accomplished based on availability of funds. Requirements for participation in external MOBEXs will be included in the yearly State Operating Budget (SOB) submission and incorporated in the yearly exercise schedule. Funding will be based upon availability.

1-12. Long-Range Planning
The mobilization exercise program is the primary vehicle for training and testing ARNG units and STARCs in their mobilization mission and functions. The program must be progressive, increasingly challenging, and designed to improve mobilization preparedness. As a state's program matures, STARCs must design methods that will ensure involvement of all major subordinate commands in the exercise program (MODRE, REMOBE, STARCEX, SOMSEX, JCS/HQDA/FORSCOM/CONUSA MOBEX). The conduct and supervision of the exercise program must remain at a very high level within the STARC. The fully matured program will integrate elements from CONUSA, MOB Station (MS), other State and Federal agencies into the active play of the exercises to ensure realism and credibility.

1-13. Schedules and Reports
Formats of the schedules and reports referenced within this regulation are maintained within **figures 1-1 thru 1-5.** Detailed descriptions and reporting requirements are addressed in chapter 4.

(Date)

MEMORANDUM FOR Chief, Readiness Division, ATTN: NGB-ARR-M, 111 South George Mason Drive, Arlington, VA 222

SUBJECT: After Action Report

1. Unit Data:

a. Unit Designation.

2. Exercise Data:
   a. Exercise Type.

   b. Inclusive Dates.

   c. Assigned Strength.

   d. Actual Cost.

3. SUMMARY: (Only issues requiring NGB action, assistance, or awareness)

(Signature Block)

Figure 1-1. Example of a Mobilization Exercise After Action Report Format

(Date)

MEMORANDUM FOR Unit and Location

SUBJECT: MOI for Type of Exercise

1. References

2. Purpose

3. Execution
   a. Exercise Type.

      (1) Unit Designation.

      (2) Start and End Date.

      (3) Location.

      (4) Status: IDT, AT, ADSW, AGR.

   b. Exercise Objectives.

   c. Intermediate Headquarters, if applicable.

4. Responsibilities
   a. STARC.

   b. Exercised Unit.

   c. Intermediate Headquarters.

5. Communicationsl

6. Personnel and Administration

7. Unit Training Requirementsl

8. Logistics

9. Funding

10. Technician Personnel

11. Pulic Affairs

Annexes (Signature Block)
A. Personnel and Administration
B. Exercise Schedule
C. Operations and Training
D. Logistics
E. Processing Layout
F. Mobilization Phases
G. Scenario
H. Unit
I. Intermediate Headquarters Z - Distribution

Figure 1-2. Example of a Mobilization Exercise Memorandum of Instruction Format

(Date)

MEMORANDUM FOR Chief, Readiness Division, ATTN: NGB-ARR-M, 111 South George Mason Drive, Arlington, Virginia 22204

SUBJECT: FY XX MOBEX Schedule for the State of xxxxxxxxxxx

UNIT	DATE	LOCATION	EXERCISE

(Signature Block)

Figure 1-3. Example of aCurrent Year MOBEX Schedule Format

(Date)

MEMORANDUM FOR Chief, Readiness Division, ATTN: NGB-ARR-M, 111 South George Mason Drive, Arlington, Virginia 22204

SUBJECT:

FYXX	UNIT	DATE	LOCATION	EXERCISE

(Signature Block)

Figure 1-4. Example of a Three Year MOBEX Plan Format

(Date)

MEMORANDUM FOR Chief, Readiness Division, ATTN: NGB-ARR-M, 111 South George Mason Drive, Arlington, VA 22204

SUBJECT: Quarterly MOBEX Report

IMOBILIZATION EXERCISE/ACTIVITY	**QTR COMPLETED _____ # EXECUTED/$ EXPENDED**
1. REMOBE	_____/_____
2. MODRE	_____/_____
3. STARCEX	_____/_____
4. SOMSEX	_____/_____
5. JCS Directed	_____/_____
6. HQDA Directed	_____/_____
7. CONUSA	_____/_____
8. OTHER (Specify	_____/_____ i.e., conferences, workshops, etc.
TOTALS	_____/_____

(Signature Block)

Figure 1-5. Example of a Quarter/Fiscal Year MOBEX Completion/Expenditure Report (XXX QTR FY XX)

CHAPTER 2
BUDGET DEVELOPMENT AND FUNDING GUIDANCE

2-1. Scope
This chapter provides the methodology utilized by NGB to develop States mobilization exercise budgets. It also provides policy and procedures for the administration of the MOBEX program special training account AMSCO 2G16.

2-2. Budget Development
a. NGB-ARR-M will compute State mobilization exercise budgets based on the following factors:

(1) Reprioritization of mobilization exercises consistent with the goals and objectives established by ARNG Leadership.

(2) Force Activity Designators (FAD).

(3) Overseas Deployment Training (ODT) schedule.

(4) Average costs associated with the various MOBEXs.

(5) Reasonable costs assigned for ADSW MOBEX support, conferences, and workshops.

(6) Average costs associated with scheduled conferences/workshops at State and National levels.

b. States must provide--

(1) Accurate After Action Reports (AAR), to ensure NGB maintains valid data for future budget computations.

(2) Suggested changes to the Preliminary Annual Funding Guidance (PAFG) for the MOBEX program, if any, to NGB via State Operating Budget (SOB) submission. Justification for the changes must be submitted directly to NGB-ARR-M.

c. Computed budgets will provide--

(1) Means of justifying 2G16 funds for Program Budget Advisory (PBAC) meetings

(2) Basis for determining Annual Funding Program (AFP) for State MOBEX programs.

(3) Method of ensuring each State receives an equitable share of the 2G16 funds based upon the goals and objectives established by ARNG leadership.

2-3. Funding Authority
a. AMSCO 2G16 funds Active Duty for Special Work (ADSW) manday support for mobilization exercises, mobilization planning workshops, conferences and other mobilization initiatives approved by NGB. Manday support provides for officer and enlisted pay, allowances, per diem and travel. This includes authority to place an individual on ADSW to support the preparation for and conduct of mobilization exercises. Program funding should be managed at the STARC level by the mobilization staff planning element.

b. AMSCO 2G16 funds ADSW manday support for SOMS to execute Installation Support Unit (ISU) mobilization training, Command Post Exercises (CPX), workshops and other SOMS mobilization initiatives. Program funding will be managed at the STARC level by the mobilization plans element.

c. NGR 37-111 governs the use of special training mandays with respect to technicians. Generally, technicians are precluded from performing tasks in an ADSW status that correspond to their technician duties. The purpose of mobilization exercises is to examine the capability of units and staffs to perform their post mobilization tasks. Therefore, by definition unit technicians actually participating in a mobilization exercise are performing military functions and not technician duties. Technicians who are performing duties in support of mobilization exercises identified within this regulation or duties in support of a mobilization initiative approved by NGB will be authorized use of ADSW.

2-4. Responsibilities
a. Annually, before the beginning of the program year, the NGB Comptroller will provide Preliminary Annual Funding Guidance (PAFG) to each state via State Operating Budget Instructions.

b. States will analyze the initial PAFG, establish requirements by quarter, and request revisions to the PAFG through State Operating Budget (SOB) submissions. Each requirement must be defined within the guidance established within this regulation. Specific guidance for submission of SOB is published annually by the Comptroller Division, NGB.

c. NGB-ARR-M will evaluate, adjust and resource State Mobilization Exercise Programs as an element of the Annual Funding Programs (AFP) based on NGB priorities and available program funding. If there is a difference between the state's requested funds and the approved AFP, the difference will be indicated as unfinanced requirements. States may resubmit unfinanced requirements during the mid-year review process for reevaluation. All requirements must have valid justification and must be documented in writing to NGB-ARR-M.

d. NGB-ARR-M may withhold a reasonable portion of state AFP for the upcoming fiscal year in order to satisfy JCS, HQDA, FORSCOM or CONUSA requirements which remain unfinanced by higher headquarters. Withheld funds not assigned to valid requirements will be returned to states on an equitable basis at mid-year for fiscal year.

e. During the program year, if a state encounters unforeseen requirements, adjustments to the AFP may be requested subject to availability of resources. These requirements, with justification, will be individually submitted to NGB-ARR-M.

f. Each State is responsible to monitor, account for, and report activity in AMSCO 2G16 in accordance with NGB Pam 37-15 and the provisions established within this regulation. Reports required by NGB-ARR-M may be found in Chapter 4 .

2-5. Funding Milestones
a. FEB-MAR: States will submit to NGB-ARC the mid-year review for the current fiscal year.

b. APR-MAY: NGB-ARC (Comptroller) will provide initial PAFG for the upcoming program year to each state.

c. JUL: States will request revisions to the program year PAFG, and identify total requirements by quarter to NGB-ARR-M in the State Operating Budget.

d. JUL: NGB-ARR-M will analyze state operating budget submissions and determine PAFP distribution for upcoming FY.

e. AUG-SEP: NGB-ARC will publish initial Funding Authorization Document (FAD) for FY beginning 1 Oct. After initial FAD, NGB-ARR-M may adjust States program funding on a monthly basis.

2-6. Other funds

a. Chapters 360 and 365, AR 37-100-XX should be consulted for the description of ARNG budget programs available to support requirements and initiatives in conjunction with mobilization activities, including exercises. Non National Guard Personnel Army Appropriation (NGPA) incurred in support of mobilization exercise related activities cannot be funded by AMSCO 2G16. In addition to telephone costs, items which should be budgeted for separately, include installation support, contract lodging, and contract mess operations, if required.

b. FORSCOM/ARNG Reg 350-23 and Army Reg 350-28, should be consulted for guidance concerning the budget process designed to support JCS, HQDA, and CONUSA sponsored mobilization exercises. NGB now requires States to submit JCS, HQDA, and CONUSA mobilization exercise requirements to NGB-ARR-M, so funds may be programmed within the 2G16 account. States may elect not to participate in CONUSA sponsored mobilization exercises if the State will be unable to meet ARNG mobilization exercise requirements established within this regulation. Funds must be programmed and available for State to participate.

CHAPTER 3
PLANNING, CONDUCTING AND EVALUATING EXERCISES

3-1. Scope

This chapter prescribes the policy, procedures, and responsibilities for planning, conducting, and evaluating mobilization exercises.

3-2. Concept

a. MODRE.

(1) The ARNG overseas deployment training program has increased the number of units and cells participating in overseas training. The increase has generated a need to conduct mobilization exercises to facilitate meeting the stringent preparation requirements of overseas deployment.

(2) To enhance the ODT program and ensure each unit participating meets the requirements for overseas deployment, a MODRE will be conducted for a unit in which the ODT cell contains at least fifty percent of the unit's assigned strength.

(3) The exercise will be planned, supervised and evaluated by the STARC in order to ensure deployment criteria are met by the unit and individuals.

(4) STARC will provide the unit with a Memorandum of Instruction outlining the exercise objectives. The minimum requirements are as follow:

(a) Units will receive an alert notice prior to the exercise date.

(b) Units will complete requirements IAW AR 600-8-101, and any additional ODT unique requirements. The tasks from the RCUCH which are not needed for the deployment can be added so that the MODRE may also count as a REMOBE.

(5) The primary goal is to ensure that all preparations for overseas deployment have been completed and to assess the mobilization process essential for deployment

b. REMOBE.

(1) REMOBE exercises provide the STARC a method of assessing units' current capability to execute mobilization procedures. The objective is to improve the mobilization preparedness posture of the unit and to provide a baseline for developing follow-on programs to sustain that posture.

(2) STARC will provide an SOP or a Memorandum of Instruction (See format in **fig 1-2**) to the unit outlining, in detail, the exercise objectives. The minimum requirements are as follows:

(a) Units will receive an alert notice for active duty prior to the exercise date.

(b) Units will complete requirements in the STARC SOP or MOI and FORMDEPS 500-3-3, Reserve Component Unit Commander's Handbook, Phase I through Phase III.

(c) Units will be required to load a sampling of their organic vehicles to verify load plans.

c. STARCEX.

(1) The objective of this program is to provide STARCs with the opportunity to examine their mobilization responsibilities and to improve mobilization plans to support mobilized ARNG units.

(2) In order to effectively prepare the STARC for this mission, an ongoing program for mobilization training must be established. Exercises will be conducted in conjunction with IDT and AT when possible. The program should focus on application and refinement of procedures the STARC performs under Mobilization Plans. One of the methods for assessing the effectiveness of this training is through a STARC Mobilization exercise (STARCEX).

(3) The exercise design will be developed by the STARC. Use of external support is encouraged. As a minimum, the design should include an examination of the alert notification process, mobilization procedures for the STARC, organization and functions, mobilization plans, related regulations and the capability to support forces assigned in the respective state. If desired, State Defense Forces and Emergency Services play may be integrated into the scenario.

d. SOMSEX.

(1) The objective of this program is to provide the Installation Support Units with the opportunity to examine their mobilization responsibilities, conduct battle drill processing of units and soldiers, and improve mobilization plans.

(2) Exercises will be conducted in conjunction with IDT and AT when possible. The SOMSEX should focus on unit assessment in personnel, logistics, training, soldier processing (Preparation for Overseas Movement (POM)), validation and deployment of units.

(3) The exercise design will be developed to test all areas of mobilization responsibility. STARC's are an external exercise resource that should be considered in the design and conduct of mobilization exercises. All

players in the mobilization process should be represented if possible. i.e., MAT Teams, CONUSA, FORSCOM, TAG's and Regional Support Commands (RSC).

3-3. Objectives

a. MODRE and REMOBE.

(1) Provide realistic mobilization training for units, major subordinate commands and STARC.

(2) Increase mobilization awareness of ARNG commanders and unit members.

(3) Evaluate unit alert notification plans and procedures.

(4) Evaluate unit mobilization and movement plans.

(5) Assess unit, and higher headquarters capability to process for mobilization.

(6) Correct mobilization preparedness shortfalls.

(7) Provide interface between, MS, STARC, intermediate headquarters and units concerning mobilization responsibilities.

b. STARCEX.

(1) Evaluate STARC mobilization plans and effectiveness of related regulations and plans.

(2) Assess STARC capability to mobilize including accession into Active Component (AC) systems.

(3) Assess STARC capability to be self sustaining in finance, facilities, administration, messing, billeting and related areas.

(4) Assess STARC communications capability

(5) Assess STARC post mobilization command relationships.

(6) Analyze the STARC organization and functional responsibilities with regards to the number of units to be supported in different scenarios, ranging from PSRC to full mobilization.

(7) Analyze potential military support to civil authorities and land defense missions, which STARC may be required to perform.

(8) Assess STARC capability to coordinate and support military movements within the state.

(9) Assess STARC plans and capabilities to provide family assistance.

(10) Train staff personnel in functional responsibilities.

(11) Provide opportunity to train SOMS staff in a fully integrated and demanding post mobilization environment

3-4. Administration

a. MODRE and REMOBE.

(1) The exercise scenario will assume that a national emergency has been declared and that mobilization has been ordered. All requirements that coincide with mobilization will be accomplished in as realistic an environment as possible. STARC will prepare simulated alert messages and mobilization orders, IAW AR 600-8-105.

(2) Planning and training should coincide with other unit training missions when feasible. Mobilization exercises will be conducted during IDT or AT and should be considered an element of essential training.

(3) STARC is encouraged to coordinate with installations and CONUSAs for assistance in execution of exercises.

(4) An actual test of alert plans will be incorporated into the exercises.

(5) Personnel and equipment shortfalls will be identified and requisitions will be prepared for exercise purposes only. Actual requisitions will not be submitted above STARC level.

(6) Movement plans and load out procedures will be tested.

(7) Advance Party plans and procedures should be evaluated.

(8) Unit personnel, exercise controllers and support personnel may participate in IDT, AT, ADSW or AGR status.

(9) For MODRE exercises, STARCs will ensure that units conduct the exercise to meet all deployment criteria set forth in Army Regulation 600-8-101, NGB directives and other ODT policies.

b. STARCEX..

(1) The exercise scenario will assume that a national emergency has been declared and that mobilization has been ordered. Partial or full mobilization may be played. The scenario should reflect a realistic portrayal of all aspects of mobilization. Exercise controllers will prepare alert and mobilization orders normally provided by higher headquarters.

(2) Since the primary STARC post mobilization mission is the support of mobilization execution for ARNG units within their state, it is appropriate that IDT or AT periods be used for STARCEX execution where possible.

(3) STARC is encouraged to coordinate with and involve CONUSA, USAR, MAC and MTC, other STARC and MS in the development of the scenario, requirements.

3-5. Operation Security (OPSEC)

OPSEC will be adhered to at all times. Precautions will be taken during the development of exercise scenarios to preclude undue media inquiries or inadvertent release of sensitive or classified information.

3-6. Public Affairs

a. For classified JCS/HQDA exercises and MODRE/REMOBE, public affairs will be guided by higher headquarters.

b. Public Affairs may release factual unclassified information upon request.

3-7. T ask List

FORSCOM, 500-3-3, Reserve Component Unit Commander's Handbook, contains tasks and standards to assist unit commanders in preparing their units' entry onto active duty and movement to the mobilization station. This reference will be used as the standard for all ARNG mobilization exercises.

CHAPTER 4
REQUIRED SCHEDULES AND REPORTS

4-1. Purpose

a. The requirement for schedules and reports is driven by the need of rendering a thorough analysis of the ARNG MOBEX Program. During this period of reduced resources, it becomes imperative that the funds utilized for mobilization related functions provide the maximum mobilization readiness benefit to all ARNG units, especially high priority units.

b. Schedules and reports required by this regulation provide the NGB program manager the necessary tools to analyze how 2G16 MOBEX funds are being programmed and expended. This ensures the program is being executed IAW with the regulation and all states receive adequate consideration for funding allocation to support their respective programs.

c. Information provided by the schedules and reports will also be utilized for the Director, Army National Guard Quarterly Review and Analysis (QRA) and during the ARNG Program and Budget Advisory Committee (PBAC) process. Detailed program analyses are briefed to ARNG leadership during QRA and PBAC processes, and decisions are made based on information provided. It is imperative states provide the most accurate information available to NGB and schedules and reports are submitted IAW timelines established in paragraph 4-3.

4-2. Objectives

a. Schedules and Reports will--

(1) Establish a means of standardizing information reported by states.

(2) Provide an accurate source of information useful in detailed analyses of the MOBEX Program.

4-3. Types/Descriptions

a. Current Year MOBEX Schedule (**fig 1-3**).

(1) Proposed schedule of mobilization exercises and activities for upcoming fiscal year.

(2) Submitted annually to NGB-ARR-M NLT 1 May using the format provided at **figure 1-3.**

b. Three year MOBEX Schedule (**fig 1-4**).

(1) Proposed schedule of mobilization exercises and activities for the next three years.

(2) Submitted annually to NGB-ARR-M NLT 1 May using the format provided at **figure 1-4**.

c. After Action Report (AAR) (**fig 1-1**).

(1) Includes a description of unit (ANAME, UIC,UDC), MOBEX information (Exercise Type, Location, Start/End dates, Personnel Status, Budgeted and Actual Costs, and Summary).

(2) The summary should address only issues requiring NGB awareness or action, issues resolved at state/territory level are not required.

(3) Should be no longer than one page in length and must conform to format located in **figure 1-1**.

(4) Required for all mobilization exercises.

(5) Provided to NGB-ARR-M NLT 45 days after completion of MOBEX using the format provided at .

d. ***Quarterly MOBEX.*** Completion/Expenditure Report (**fig 1-5**).

(1) Information provided in this report is utilized for Quarterly Review and Analysis and PBAC preparations.

(2) Displays type and quantity of exercises executed and amount of 2G16 funds expended for the respective exercises during the Quarter.

(3) Provided to NGB-ARR-M NLT 7 days after completion of the Quarter.

e. ***Fiscal Year MOBEX.*** Completion/Expenditure Report (**fig 1-5**).

(1) Provides a comprehensive report of the total number of MOBEXs completed and the total 2G16 expenditure for each type exercise for the FY.

(2) Utilized in preparation for QRA and PBAC.

(3) Provided to NGB-ARR-M NLT 7 days after completion current FY.

APPENDIX A
Related Publications

AR 220-10
Preparation for Overseas Movement (POM)

AR 350-9
Reserve Component Overseas Training with Active Component Commands

AR 350-28
Army Exercises

AR 500-5
Army Mobilization and Operations Planning and Execution System (AMOPES)

AR 600-8-101
Personnel Processing (In-and Out-and Mobilization Processing)

Department of Army Master Priority List (DAMPL)

FORSCOM Reg 350-1
Active Component Training

FORSCOM/ARNG Reg 350-2
Reserve Component Training

FORSCOM/ARNG Reg 350-23
Forces Command Mobilization Exercise Program

FORSCOM/ARNG Reg 55-1
Unit Movement Planning

FC Reg 500 series, volumes I-X
Forces Command Mobilization and Deployment Planning System (FORMDEPS)

FM 100-17
Mobilization, Deployment, Redeployment and Demobilization Doctrine

NGR 10-2
STARC Missions and Functions

NGR 37-108
Fiscal Accounting and Reporting, Army National Guard.

NGR 37-111
Administration of Special Training Workdays and other Special Training Workdays

NGR 350-1
Army National Guard Training.

NGB Pam 37-100-xx
Army National Guard Management Structure.

NGB Pam 37-108-1
Fiscal Accounting and Functional Manual, Army National Guard.

NGB Overseas Deployment Training LOI
(Published annually by NGB-ARO)

Glossary

Section I
Abbreviations

AARI
After Action Report

AC
Active Component

ADT
Active Duty for Training

ADSW
Active Duty for Special Work

AFP
Annual Funding Program

AGR
Active Guard/Reserve

AMOPES
Army Mobilization and Operations Planning and Execution System

AMSCO
Army Management Structure Code

ANAME
Actual Name

ARNG
Army National Guard

AT
Annual Training

CONUSA
Continental U.S. Army

CPX
Command Post Exercises

DAMPL
Department of Army Master Priority List

FAD
Force Activity Designator

FORMDEPS
FORSCOM Mobilization and Deployment Planning System

FORSCOM
U.S. Forces Command

FSP
Force Support Package

HQDA
Headquarters, Department of the Army

HS
home station

IAW
in accordance with

IDT
Inactive Duty Training

ISU
Installation Support Unit

JCS
Joint Chiefs of Staff

LOI
Letter of Instruction

MAC
Military Airlift Comand

MAT
Mobilization Assistance Team

MCRP
Mobilization Command Readiness Program

MCS
Joint Chiefs of Staff

MOBEX
Mobilization Exercise

MODRE
Mobilization and Deployment Readiness Exercises

MOI
Memoranda of Instruction

MRAC
Mobilization Readiness Advisory Council

MS
MOB Station

MTC
Major Theatre Contingency

NGPA
National Guard Pay and Allowances

NTC
National Training Center

ODT
Overseas Deployment Training

OPLANS
operation plans

OPSEC
Operation Security

PAFG
Preliminary Annual Funding Guidance

PBAC
Program and Budget Advisory Council

POE
Port of Embarkation

POM
Program Objective Memorandum

PSRC
Presidential Selected Reserve

QRA
Quarterly Review and Analysis

RCUCH
Reserve Component Unit Commander's Handbook

REMOBE
Readiness for Mobilization Exercises

RSC
Regional Support Commands

SOB
State Operating Budget

SOMS
state operated mobilization stations

SOMSEX
State Operateed Mobilization Station Exercises

SOP
Standard Operating Procedure

STARC
State Area Commands

STARCEX
State Area Command Exercises

UDC

UIC
Unit Identification Code

USARPAC
U.S. Army Pacific

Section II
Terms

Mobilization and Deployment Readiness Exercise (MODRE)
An exercise conducted by the STARC directed toward preparing units to perform Annual Training (AT) or Active Duty for Training (ADT) overseas. Units participating in the Overseas Deployment Training (ODT) program are required to conduct a MODRE. Unit cells are not required to be exercised when comprised of less than 50% of the assigned strength of the unit. When cells comprise 50% or more of a unit's assigned strength, the entire unit will be exercised. The MODRE must be performed prior to the initial cell scheduled deployment. The exercise includes the examination of preparatory planning, alert notification procedures, home station (HS) mobilization processing, load and movement planning, Soldier Readiness Processing, Power Projection Platform and Port of Embarkation requirements (FORMDEPS Mobilization Phases I-V), and ODT specific requirements. Where feasible, the MODRE should be conducted in such a manner as to test movement from HS to the Port of Embarkation (POE). A MODRE can be utilized to support a major unit AT, such as training at a Combat Training Center (CTC). Planning and preparation deficiencies noted during the exercise will be documented and a corrective action plan established for the unit examined.

Readiness For Mobilization Exercise (REMOBE)
The REMOBE is designed to examine and correct deficiencies noted in preparatory planning, alert notification procedures, mobilization procedures at Home Station (HS), mobilization movement and load plans (FORMDEPS Mobilization Phases I-III). A REMOBE will be required for all ARNG units, IAW MOBEX prioritization requirements established in paragraph 1-8. REMOBE frequency of conduct is dependent upon unit Force Activity Designators, (see para 1-8b). Within resources available and upon satisfaction of mobilization exercise prioritization requirements, the frequency of exercises may be increased by the State Adjutant General. A unit's participation in a MODRE can be considered to have completed a REMOBE for the purpose of this requirement, if all RCUCH tasks are exercised. Participation in a HQDA MOBEX exercise should be considered as completing a REMOBE.

State Area Command Exercise (STARCEX)
An exercise whose purpose is to provide training to the STARC in its mobilization function, validate mobilization plans and procedures during the premobilization and demobilization phases, review the STARC support role for ARNG units within the state and analyze STARC postmobilization command relationships. STARCs should schedule a STARCEX to be conducted in conjunction with JCS MOBEXs during those years a JCS MOBEX is scheduled. States with state operated mobilization stations (SOMS) should include these installations along with support installations in STARCEX programs, when possible and depending upon funding availability.

State Operated Mobilization Station Exercise (SOMSEX)
An exercise designed to provide realism and training for an Installation Support Unit (ISU) and its supporting elements and units in their post mobilization mission.

Joint Chiefs of Staff (JCS), Headquarters, Department of the Army (HQDA) Directed Exercises
Exercises scheduled by Joint Chiefs of Staff and/or Headquarters Department of the Army designed to evaluate the mobilization and deployment capabilities of America's Army. Level of ARNG participation will be dictated by the amount of funds available to support exercises. States will receive guidance through exercise directives and MOIs provided through chain of command and NGB. Exercise funding requirements must be identified and forwarded to NGB-ARR-M for inclusion in the mobilization exercise budget planning process.