

Management

Army National Guard Training Centers

By Order of the Secretaries of the Army and the Air Force:

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History. This regulation revises NGR 5-3.

Summary. This regulation prescribes Army National Guard (ARNG) policy concerning resourcing, organization, and management of Army National Guard Garrison Training Centers under the Army Standard Installation Organization (SIO) and establishes the ARNG Garrison Training Center Advisory Council (TCAC).

Applicability. This regulation applies to all existing and proposed Army National Guard Garrison Training Centers that have been so designated by the Training Division, Army National Guard, National Guard Bureau (NGB-ART). Proponent. The proponent of this regulation is the Chief of Training, National Guard Bureau, Army Training Division, NGB-ART. The Chief of Training has the authority to approve exceptions to this regulation that are consistent with controlling law and regulation. However, this authority may not be delegated.

Management Control Process. This regulation contains management control provisions in accordance with AR 11-2, but does not contain checklists for conducting management control reviews.

Supplementation. Supplementation of this regulation requires the approval of the National Guard Bureau, Army Training Division, NGB-ART, 111 South George Mason Drive, Arlington, VA 22204-1382.

Suggested Improvements. Users of this regulation are invited to submit comments and suggested improvements on DA Form 2028 (Recommended Changes to Publications and Blank Forms) to the National Guard Bureau, Army Training Division, NGB-ART-S, 111 South George Mason Drive, Arlington, Virginia, 22204-1382.

Distribution: B.

Contents

Chapter 1

Introduction

Purpose, 1-1

References, 1-2

Explanation of abbreviations and terms, 1-3

Army National Guard Garrison Training Center Mission Statement, 1-4

Organizational Structure, 1-5

Chapter 2**Responsibilities**

Chief, National Guard Bureau 2-1
 National Guard Bureau, Director Army National Guard, 2-2
 National Guard Bureau, Army Training Division, 2-3
 National Guard Bureau, Army Installation Division, 2-4
 National Guard Bureau, Army Environmental Programs Division, 2-5
 National Guard Bureau, Office of Public Affairs, 2-6
 National Guard Bureau, Army Logistics, 2-7
 National Guard Bureau, Army Full-Time Support Division, 2-8
 National Guard Bureau, Manpower & Personnel, 2-9
 National Guard Bureau, Army Aviation & Safety Division, 2-10
 National Guard Bureau, Office of the Chief Surgeon, 2-11
 National Guard Bureau, Army Force Management Division, 2-12
 National Guard Bureau, Army Information Systems Division, 2-13
 The Adjutant General, 2-14
 State Deputy Chief of Staff for Operations, 2-15
 State Construction and Facilities Management Officer, 2-16
 State Public Affairs Officer, 2-17
 Commander of the Garrison Training Center, 2-18

Chapter 3**Garrison Training Center Organization and Structure**

General, 3-1
 Garrison Training Center Table of Distribution and Allowances, 3-2
 Installation Commander, 3-3
 Commander of the Garrison Training Center, 3-4
 Garrison Training Center Staff Elements, 3-5

Chapter 4**Garrison Training Center Category Levels and Profiles**

General, 4-1
 Standard Category Levels, 4-2
 Garrison Training Center Profiling, 4-3

Chapter 5**Training Center Advisory Council**

General, 5-1
 Mission, 5-2
 Membership, 5-3
 Meetings, 5-4

Appendices

- A. References
- B. Reporting Requirements
- C. Garrison Training Center Profiling
- D. Garrison Training Center Sustainment Initiative Reporting Requirements

Table List

Table C-1: Training Center Category Classification

Figure List

Figure 3-1: Suggested Garrison Training Center MTC-H Staff Model

Glossary

Chapter 1

Introduction

1-1. Purpose

This regulation sets forth the basic Army National Guard (ARNG) policy and guidance for organizing ARNG Garrison Training Centers. The primary purpose of the regulation is to establish the basic organizational framework allowing commanders to achieve quality, excellence, and enhanced productivity in all aspects of ARNG Garrison Training Center operations. This regulation is not used to determine funding levels. Range and Training Land Program (RTLP), Integrated Training Area Management (ITAM) and Sustainment Program, Restoration, and Modernization (SRM) funding levels are determined by other regulations and policies. This document will be used to validate manning requirements for both the full-time force and for the Table of Distribution and Allowances (TDA) based on Garrison Training Center profiling.

1-2. References

Appendix A lists required and related publications and prescribed and related forms.

1-3. Explanation of abbreviations and terms

Abbreviations and special terms used in this regulation are listed in the glossary.

1-4. Army National Guard (ARNG) Garrison Training Center Mission Statement

Provide the necessary personnel, equipment, and facilities to conduct training, logistical, and administrative support for the using organizations. On order, conduct sustained operations in support of federal or state declared emergencies.

1-5. Organizational Structure

This regulation recommends a functional relationship between TAG as the installation commander and the Garrison Commander of the State's Garrison Training Centers.

Chapter 2

Responsibilities

2-1. Chief, National Guard Bureau

Establishes National Guard priorities and policies to support the Combatant Commanders, Services, States and Territories.

2-2. National Guard Bureau, Director Army National Guard

Acquires, manages and distributes resources to meet the ARNG priorities and influences the development of policies in order to support the Combatant Commanders, Services, States and Territories.

2-3. National Guard Bureau, Army Training Division (NGB-ART)

a. Act as proponent for all ARNG Garrison Training Centers, the ARNG RTLP, the ARNG ITAM and Sustainment Program and other programs that support the Garrison Training Centers. Serves as the primary point of contact between NGB and other Department of Defense agencies for all Garrison Training Center issues.

(1) Participates in DA G-3 Requirements Review and Prioritization Board (RRPB) meetings in accordance with AR 350-19.

(2) Assists, reviews and coordinates Range Development Plans (RDP) and develop an ARNG Training Investment Strategy (TIS) in accordance with AR 350-19.

(3) Develops overall NGB ARNG management strategy for planning, validation, organization and evaluation of training areas.

(4) Reviews documentation to determine the ARNG Garrison Training Center level of classification (MTC-H, MTC-L, CTC, ITC, LTC, LTA and ARNG Enclaves). See Chapter 4 for definitions and Garrison Training Center category descriptions.

(5) Conducts visits to ARNG Garrison Training Centers to assist in determining utilization and training effectiveness.

- (6) Coordinates the development of ARNG Garrison Training Center resource requirements with the appropriate NGB agencies.
- (7) Coordinates the development and revision of ARNG Garrison Training Center TDAs.
- (8) Coordinates the development of position descriptions for ARNG Garrison Training Centers with the appropriate NGB agencies.
- (9) Acts as the proponent agency for NGR 5-3, NGR 210-50, and NG Pam 25-1.
- b. Identify and validate range and training land requirements to support ARNG training.
 - (1) Determines and prioritize range and training land requirements in accordance with AR 350-19, coordinate with NGB-ARA, and forward these requirements to DA G-3 (DAMO-TRS).
 - (2) Validates all training requirements for range, land acquisition, and other ARNG Garrison Training Center projects.
 - (3) Develops procurement, operations and maintenance, and construction training resource requirements to support ARNG proponent RTLP and ITAM projects for inclusion in Program Objective Memorandum (POM) submission (AR-1-1, PPBES); coordinate with NGB-ARI and NGB-ARA; then forward to DA G-3 (DAMO-TRS) and DA ACSIM (DAIMO-ZR), as appropriate.
 - (4) Reviews ARNG Military Construction (MCNG) range and training support project requests as a member of the NGB ARNG Facility Review Committee (FRC).
 - (5) Identifies Automated Targetry Systems (ATS) and other range device requirements to support ARNG RTLP projects and forwards to the DA Range Program Coordinator (ATSC-RTS) through the RTLP Process in accordance with AR 350-19.
- c. Distributes resources for the ARNG RTLP and ITAM Programs to the States and Territories.
- d. Coordinates requirements with the State AG, State Deputy Chief of Staff, Operations (DCSOPS), Commanders of ARNG Garrison Training Centers, other divisions and offices within NGB, and DA G-3 (DAMO-TRS).
 - (1) Coordinates ARNG POM MCNG requirements for ranges, training land, and training support requirements with NGB-ARI, NGB-ARA, and DA DCSOPS. Generate facility criteria for ARNG Garrison Training Center facilities (individual and collective) to include ranges and submit this information to NGB-ARI for inclusion in NG PAM 415-12 and other appropriate publications.
 - (2) Assists NGB-ARE in the coordination for resource requirements needed to prepare environmental documentation in accordance with the National Environmental Policy Act (NEPA) for all training related programs.
 - (3) Coordinates with NGB-ARE in establishing sound environmental policies. Coordinates with ARNG Garrison Training Center Commanders and State DCSOPs for program implementation at Garrison Training Centers.
- e. Establishes the ARNG Training Center Advisory Council (TCAC) to advise the Chief, Training Division on issues affecting the ARNG Garrison Training Centers.

2-4. National Guard Bureau, Army Installation Division (NGB-ARI)

- a. Proponent for all ARNG MCNG, Sustainment/Restoration/Modernization (SRM), master planning, facility operations, and land acquisition; Chair of the NGB ARNG FRC.
 - (1) Acts as the point of contact between NGB and other Department of Defense staff offices for all ARNG range, Garrison Training Center, and land acquisition projects for all real estate, facilities operations, SRM, and construction issues.
 - (2) Reviews ARNG MCNG range and Garrison Training Center project requests as submitted by the pom.
 - (3) Administers the ARNG Real Estate Program.
 - (4) Administers ARNG program guidance for the acquisition and disposition of federally owned or controlled real property within the states.
 - (5) Reviews and coordinates master planning requirements for Garrison Training Center facilities as part of the State's Real Property Development Plan (RPDP).
 - (6) Acts as the proponent for NGR 210-20, NGR 405-80, NGR 415-5, NGR 415-10, NGR 420-10, NG Pam 415-5, NG Pam 415-12, and NG Pam 420-10.
- b. ARNG proponent for the Army Installation Status Report (ISR) and Service Based Costing (SBC). The ISR consists of ISR-I (Infrastructure), ISR-E (Environment), and ISR-S (Services).
 - (1) Acts as the liaison between ARNG and Assistant Chief of Staff for Installation Management (ACSIM) on matters concerning the ISR and SBC.
 - (2) Collects and perform quality assurance/quality control (QA/QC) on ISR and SBC data submissions from the states and territories.

- (3) Responsible for the ARNG ISR and SBC submission to the Department of the Army.
- c. Programs requirements for ARNG MCNG, SRM, and facilities operations for ARNG Garrison Training Centers.
- d. Establishes, coordinates, and publishes guidance for determining Facilities Programs – Personnel Allocation System (FP-PAS) employees necessary to maintain all ARNG real property, including Garrison Training Center facilities.
- e. Distributes resources for the ARNG facilities programs to each state. Develops and administers the Facilities Program (FP) for facilities as identified in NGR 5-1, Chapter 13.
- f. Coordinates ARNG Garrison Training Center requirements with the State AG, NGB-ART, other divisions and offices within NGB, and the Assistant Chief Of Staff For Installation Management (ACSIM).
 - (1) Coordinates the resource requirements needed to prepare environmental documents in accordance with NEPA of all construction related programs through NGB-ARE.
 - (2) Coordinates with NGB-ARE to ensure that appropriate environmental review is conducted during the design of military construction projects.
 - (3) Coordinates design and construction milestone reviews and targetry interface inspections with NGB-ART, the DA Range Program Coordinator (DAMO-TRS), and the RTLP-MCX.
 - (4) Participates in DA G-3 RTLP RRPB meetings as required.
 - (5) Develops construction criteria requirements for ARNG Garrison Training Center facilities with NGB-ART.
- g. Responsible for providing NGB-ART with the required Planning Resource for Infrastructure Development and Evaluation (PRIDE) data each FY for utilization in training center profile assessments.

2-5. National Guard Bureau, Army Environmental Programs Division (NGB-ARE)

- a. Acts as proponent for environmental guidance and planning for all environmental programs.
- b. Develops environmental manpower requirements for ARNG Garrison Training Centers in coordination with NGB-ARM. Ensures that ARNG guidance concerning full-time manning and federally reimbursed state employees complies with specific environmental program requirements, including Hazardous Material Management, Natural and Cultural Resource Management, Underground Storage Tank Treatment and Removal, Army Compatible Use Buffers (ACUB), and other programs impacting the environment. Ensures that environmental guidance and programs that impact training are coordinated with NGB-ART to expedite stewardship of the environment and minimize the impact to soldier readiness.
- c. Assists the states and ARNG Garrison Training Centers in accomplishing the environmental analysis required by NEPA for proposed actions on the sites. Review NEPA documents for legal sufficiency in accordance with NGB guidance.

2-6. National Guard Bureau, Office of Public Affairs, (NGB-PA)

- a. Serves as the office of responsibility for public affairs policy and guidance pertaining to ARNG training and the environment.
- b. Provides training guidance and assistance pertaining to environmental public affairs matters to NGB, the state and unit level public affairs officers, the DCSOPS, Environmental Management Office, the Garrison Training Centers, and Commanders.
- c. Provides training guidance pertaining to environmental public affairs, encroachment and noise abatement issues, public participation, and environmental programs to ARNG trainers, environmental managers, facility managers, and public affairs personnel. This includes Risk Communication, Engaging the Media, Conflict Management, Negotiation, Dispute Resolution, and Train the Trainer events.
- d. Develops products (i.e. brochures, displays, fact sheets, questions and answers, newsletters, community relations plans, public involvement plans, public notices, presentations/briefings, posters, information papers, videos, and public service announcements) to assist NGB, ARNG trainers, environmental managers, facility management offices, and public affairs personnel.
- e. Serves as liaison with the Defense Department, Army, and Air Force on environmental matters with a National Guard connection.
- f. Coordinates with other federal agencies on environmental matters with a National Guard connection.

2-7. National Guard Bureau, Army Logistics Division (NGB-ARL)

a. Acts as proponent for programs and guidance regarding logistic personnel assigned to the ARNG Garrison Training Centers, equipment accountability, and logistical services.

(1) Assists NGB-ARM with coordinating ARNG guidance concerning full-time manning and federally reimbursed state employees to operate logistical facilities on ARNG Garrison Training Centers.

(2) Develops and coordinates ARNG guidance for the use and accountability of all supply commodities and field services at Garrison Training Centers, to include unique logistical functions necessary to support units training on ARNG Garrison Training Centers.

(3) Develops and coordinates ARNG guidance and procedures for establishing dining facilities.

b. Coordinates ARNG requirements with the State Adjutants General, NGB-ART, other divisions and offices within NGB, and DA G-4.

(1) Develops and coordinates ARNG guidance, unique requirements, and priorities for logistical facilities construction on ARNG Garrison Training Centers with NGB-ARI.

(2) Develops and coordinates ARNG guidance for incorporating hazardous waste minimization (HAZMIN) planning in logistics/maintenance operations at ARNG Garrison Training Centers with NGB-ARE.

(3) Assists NGB-ART and NGB-ARF in developing equipment requirements for operating ARNG Garrison Training Centers.

2-8. National Guard Bureau, Army Full-Time Support Division (NGB-ARM)

a. Proponent NGB agency for Full-Time Manning (FTM); Military Technician and Army Guard Reserve (AGR) personnel.

(1) Establishes, coordinates and publishes guidance for determining full-time support requirements and manpower resources (i.e. Military Technician and AGR for ARNG Garrison Training Centers with appropriate NGB divisions.

(2) Conducts analysis of workload and other factors to develop and maintain FTS manpower requirements at ARNG Garrison Training Centers.

(3) Acts as proponent for the ARNG Staffing Guide.

b. Determines FTS requirements in coordination with the State Adjutants General, NGB-ART, and other divisions and offices within NGB. NGB-ARM will assist in the coordination and development of staffing for Garrison Training Center TDAs with NGB-ART and NGB-ARF.

2-9. National Guard Bureau, Manpower & Personnel (NGB-J1)

a. Coordinates the development and validation of position descriptions for personnel assigned to ARNG Garrison Training Centers.

b. Ensures job compatibility between Military Technician personnel assigned to ARNG Garrison Training Centers and their respective military unit assignment.

2-10. National Guard Bureau, Army Aviation & Safety Division (NGB-AVS)

a. Primarily responsible and the proponent for NGB policy, programming, budgeting and guidance concerning ARNG aviation and aviation facilities to include airfields located on ARNG Garrison Training Centers.

b. Develops training requirements and programs for the Eastern (Fixed Wing Army Aviation training center), Western (High Altitude Aviation training centers), and all aviation support facilities.

c. Assists NGB-ARM in the development of ARNG guidance concerning full-time support (AGR/MILTECH). Assists in developing guidance concerning federally reimbursed state employees for all ARNG aviation and Army airfields located on ARNG Garrison Training Centers.

d. Develops and directs the ARNG Garrison Training Center and ARNG range safety programs.

e. Develops guidance to incorporate HAZMIN planning in aviation logistics/maintenance operations.

f. Incorporates environmental requirements into all flight operations to comply with NEPA, Noise Control Act, Quiet Communities Act, Clean Air Act, and other applicable laws.

2-11. National Guard Bureau, Office of the Chief Surgeon (NGB-ARS)

a. Proponent for NGB policy concerning medical support on Garrison Training Centers.

b. Coordinates with State Surgeons for issues involving Troop Medical Clinic (TMC) support.

2-12. National Guard Bureau, Army Force Management Division (NGB-ARF)

Proponent for the management of Garrison Training Center TDAs (personnel and equipment) in conjunction with appropriate NGB divisions and State Force Integration Readiness Officers (FIRO).

2-13. National Guard Bureau, Army Information Systems Division (NGB-AIS)

a. Proponent for establishing and fielding information management requirements for Garrison Training Centers, to include commercial communications and computer support.

b. Coordinates with the state DCSIMIIG regarding all issue related to information management requirements located on ARNG Garrison Training Center.

c. Coordinates all new procurements for total integration into Guard Knowledge Online through NGB-AIS-APICP.

2-14. The Adjutant General (TAG)

a. As the installation commander, is responsible for the management, organization, and manning of the ARNG Garrison Training Center(s). Ensures that Garrison Training Center support activities and management procedures are in accordance with current regulations.

b. Ensures that resources are provided to guarantee continual effective operation of the Garrison Training Center.

c. Designates a Garrison Commander of the Garrison Training Center.

2-15. State Deputy Chief of Staff for Operations (DCSOPS)

a. Serves as the point of contact between NGB-ART and the State, in coordination with the Commander of the Garrison Training Center, on issues concerning ranges and training areas.

b. Provides coordination for the development of Garrison Training Center requirements for the State.

c. Coordinates the completion of the RDP and its update for each Garrison Training Center located in the State.

d. Ensures that the tenant population (MTOE and TDA) on the Garrison Training Center is accurate in the Army Stationing and Installation Plan (ASIP) for resourcing purposes.

e. Participates in and coordinates with the development of the Integrated Natural Resource Management Plan (INRMP), Integrated Cultural Resources Management Plan (ICRMP), and any NEPA documents involving the Garrison Training Center. The INRMP and ICRMP must reflect mission requirements for ranges and training lands.

2-16. State Construction and Facilities Management Officer (CFMO)

a. Serves as the point of contact between NGB-ARI and the Commander of the Garrison Training Center concerning all aspects of real property including acquisition, in- and out-grants of real property, disposal, facilities operations, construction, maintenance, and repair on ARNG Garrison Training Centers. The CFMO is the one individual within the State through whom all real property actions involving federal dollars or activity must be routed through (IAW NG Pam 420-10), regardless of the funding source. Serves as program manager for the FP.

b. Oversees, in coordination with the Commander of the Garrison Training Center, the preparation of an annual budget for the facilities programs on the Garrison Training Center, and ensures that the requirements are included in the State's annual FP programs budget. Oversees and serves as program manager for the approved budget.

c. Completes ISR-I, ISR-E, and those portions of ISR-S dealing with facilities engineering services. Coordinates with USPFO for accuracy of SBC data relating to facilities engineering services.

d. Assists the State DCSOPS and Commander of the Garrison Training Center in the preparation of the RDP/RTLP Annex to the State's Real Property Development Plan.

e. Ensures that all proposed actions for construction and range development have completed NEPA documentation, to include cultural and natural resource analysis.

f. Responsible for all work classification; whether maintenance, repair, or construction (regardless of funding source). Coordinates, signs, and recommends approval/disapproval of all NGB Form 420-Rs and forwards them to the USPFO for final approval/disapproval. Oversees the execution of all SRM projects, regardless of the appropriation or funding source.

g. In coordination with the Garrison Training Center, validates and verifies all category codes, agreement support codes, and other entries in the real property inventory for the Garrison Training Center.

h. In coordination with the Garrison Training Center, develops energy conservation programs and programs for energy conservation projects.

i. In conjunction with the Garrison Training Center, responsible for planning and executing physical security SRM projects and programs on the training site to ensure the security of government equipment and personnel.

Ensures that the Electronic Security Systems (ESS) requirements for the training site are included in the annual ESS budget submission.

2-17. State Public Affairs Officer (PAO)

- a. Serves as the primary point of contact between NGB-PAI-E and the State in coordination with the Commander of the Garrison Training Center and NGB-ART concerning ARNG Garrison Training Center public affairs issues.
- b. Assists the Commander of the Garrison Training Center with the development and implementation of public affairs plans (i.e. community involvement plans, public participation plans, risk communication plans and training, questions and answers, etc.).

2-18. Commander of the Garrison Training Center

- a. Is the primary point of contact with NGB-ART-S in all matters pertaining to Garrison Training Center operations, resources, management, and Range Management Plans (i.e. RCMP, RDP, INRMP, ICRMP, etc.).
- b. Operates Garrison Training Centers effectively, economically, and in accordance with applicable laws and regulations.
- c. Organizes Garrison Training Center support activities and establishes managerial procedures in accordance with laws and regulations.
- d. Develops and forwards through command channels appropriate requests for deviation from the standardized organization and functional alignments prescribed by this regulation.
- e. Ensures that key Garrison Training Center staff, civilian and military, receives appropriate training.
- f. Prepares the annual RTLP and ITAM Budget Submittal Requests and submit through the State DCSOPS/G3/J3 or appropriate office to NGB-ART.
- g. Participates in and coordinates with the development of the, ICRMP, and any NEPA documents involving the Garrison Training Center. The INRMP and ICRMP must reflect mission requirements for ranges and training lands.
- h. Develops and implements appropriate environmental, safety, morale, welfare, and recreation (MWR), natural resource, and public information programs to ensure continual effective operation of the Garrison Training Center, commensurate with available resources.
- i. Verifies use of Garrison Training Center facilities and coordinates any changes in facility use from original constructed purpose.

Chapter 3

Garrison Training Center Organization and Structure

3-1. General

- a. This chapter provides an overview of Garrison Training Center organizational structure and recommendations for effective Garrison Training Center management.
- b. Primary staff responsibilities and functions are defined in paragraph 3-5 below.

3-2. Garrison Training Center Table of Distribution and Allowances

- a. The ARNG Garrison Training Center is a Table of Distribution and Allowances (TDA) organization. The Garrison Training Center TDAs are based on six standard models: Maneuver training center Heavy with Power Support Platform Mission (MTC-H/PSP), Maneuver training center Heavy (MTC-H), Maneuver training center Light (MTC-L), Collective training center (CTC), Intermediate Maneuver training center/Local training center (ITC/LTC), and ARNG Enclaves. Each model TDA will have standardized requirements and authorizations for personnel and equipment based on the classification that will support the mission of the Training Center.
- b. Authorizations for the manning (M-day) and equipment necessary to operate the Garrison Training Center are contained in these TDAs. Requests for TDA changes will be forwarded with justifications, through the State Force Integration Resources Officer (FIRO) to NGB-ARF, for approval.

3-3. Installation Commander

The installation commander of the State is TAG.

3-4. Commander of the Garrison Training Center

a. The Commander of the Garrison Training Center (Garrison Commander) is responsible for the overall operations of the Garrison Training Center as well as the comprehensive planning necessary to achieve and maintain excellence in training, real property, and base operations support on the Garrison Training Center.

b. The Garrison Commander coordinates the activities of all Garrison Training Center tenants and using organizations. The Garrison Commander ensures compliance of existing local, state and federal laws, codes, and regulations, as applicable.

c. Individuals designated for assignment as the Garrison Commander should attend the Army Installation Management Course (AIMC), Garrison Pre-Command Course, Senior Officer Legal Orientation Course, and/or the ARNG Garrison Training Center Management Course. Principal staff directors, deputies, as well as personal and special staff officers are strongly encouraged to attend these courses.

3-5. Garrison Training Center Staff Elements

The ARNG maintains Garrison Training Centers of various sizes with diverse capabilities. Staff organizational considerations should be based upon physical size, location, mission requirements, capabilities, and sound management principles. The size and complexity of the Garrison Training Center staff element will be determined by how a training center is organized. See figure 3-1 for a suggested Garrison Training Center Staff Model for a MTC-H/PSP.

a. Garrison Training Center Headquarters. Consists of Garrison Training Center Commander, CSM, and primary and special staff elements. Provides oversight for all Garrison Training Center functions.

b. Primary Staff Support Functions. Primary staff elements may include:

(1) Headquarters Company/Detachment. Provides administrative, logistics, finance, training, and support for Garrison Training Center TDA personnel.

(2) Personnel and Community Activities (PCA). Responsible for and advises the Commander on matters pertaining to Garrison Training Center community activities, public affairs, families, medical, education, personnel, MWR, and business operations.

(3) Plans, Operations, Training, Mobilization and Security (POTM-S). Responsible for coordinating, supervising, planning, operations, range operations, airfield operations, training support, Integrated Training Area Management (ITAM), mobilization, deployment, security, and force protection functions for the Garrison Training Center. Garrison Training Centers designated as Power Support Platforms are authorized a separate mobilization division supervised by the garrison commander.

(4) Department of Public Works (DPW). Responsible for maintenance, repair, minor construction, utilities, solid waste, pest control, custodial services, pavement clearance, grounds maintenance, fire and emergency services, and natural and cultural resources management in concert with the CFMO.

(5) Logistics (LOG). Responsible for all logistical readiness activities, including provisions for all classes of supply (less class VIII), maintenance and management of material and equipment, movement of material and personnel, logistical support planning, billeting, contracting, ammunition supply point operations, surveillance, management, and food services.

(6) Resource Management (RM). Coordinates and provides assistance and advice to the Garrison Commander and staff members concerning the Garrison Training Center fiscal resource management activities. Ensures compliance with NGR 5-1 (Master Cooperative Agreement) and DFAS-IN Manual 37-100 (Army Management Structure).

(7) Information Management (IM). Provides technical support, tele-communications, frequency management, visual information management, automation support, and training for users and staff. Implements information system security programs. Conducts Garrison Training Center activities in coordination with the Deputy Chief of Staff for Information Management.

c. Special Staff. Subject to applicable regulations, Commanders of Garrison Training Centers designate and specify the duties of special staff officers. These special staff officers furnish specialized advice and assistance and provide support as appropriate to the Commander of the Garrison Training Center.

STANDARD GARRISON ORGANIZATION (SGO)

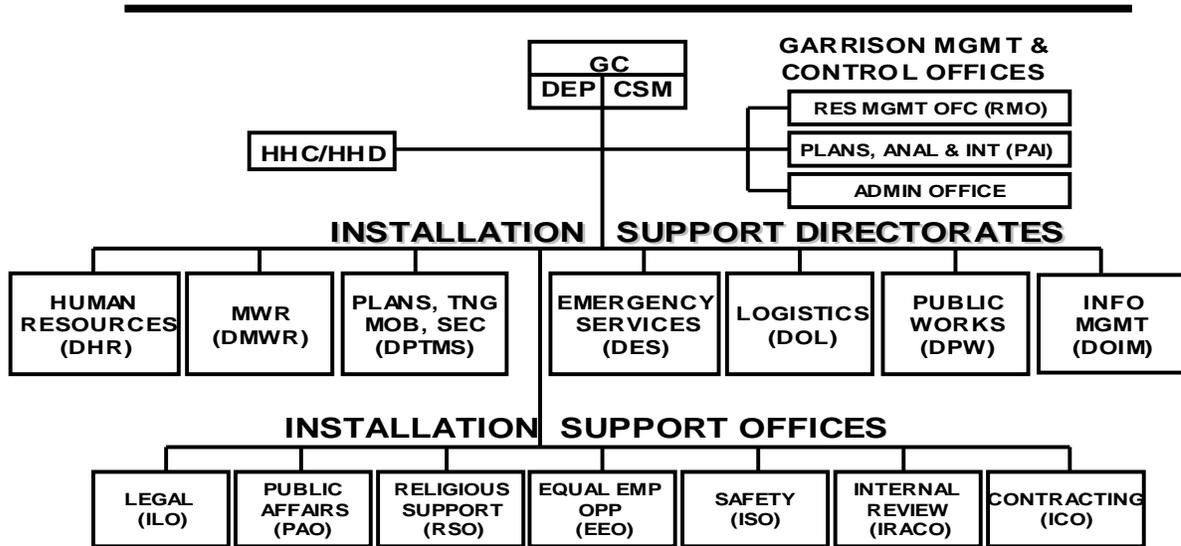


Figure 3-1. Suggested Garrison Training Center MTC-H Staff Model

Chapter 4 Garrison Training Center Category Levels and Profiles

4-1. General

Garrison Training Center categories and profiles are based upon mission requirements of using units and capabilities of the center. Full-Time Support Manpower requirements are determined through an analysis of workload and other factors identified in support of the Garrison Training Center's federal missions. TDAs are based on categories, specific Garrison Training Center requirements and utilizations of the Garrison Training Center. (See Appendix C)

4-2. Standard Category Levels

a. Local Training Area (LTA). LTAs support individual and unit training at or near home station. No full-time support (AGWILTECH) is authorized. The LTAs will not be considered for classification.

b. Local Garrison Training Center (LTC). LTCs support individual and unit training at or near home station, and make the maximum use of training aids, devices, and simulations systems (TADSS). LTCs will have minimal cantonment facilities capable of accommodating a company-size unit or supporting a Regional Training Institute (RTI). Full-time support (AGR/MILTECH) and Federal Inventory and Support Plan (FISP) support for facilities meeting criteria of NG Pam 415-12 are authorized. LTCs may be authorized RTLP & ITAM funds on a case by case basis.

c. Intermediate Garrison Training Center (ITC). ITCs are designed to support individual and collective training from squad through company level. ITCs will include limited small arms ranges and maneuver space. Training facilities are focused on individual through platoon weapons proficiency and company Army Training and Evaluation Program (ARTEP) maneuver requirements. ITCs will have cantonment facilities capable of accommodating a company-size unit. Full-time support (AGR/MILTECH) and FISP support for facilities meeting criteria of NG Pam 415-12 are authorized. ITCs are authorized RTLP & ITAM funds.

d. Collective Garrison Training Center (CTC). CTCs are designed to support individual and collective training up to battalion level. CTCs include individual through collective ranges, cantonment facilities and maneuver areas for company force on force training. Full-time support (AGR/MILTECH) and FISP support for facilities meeting criteria of NG Pam 415-12 are authorized. CTCs are authorized RTLP & ITAM funds.

e. Maneuver Garrison Training Center-Light (MTC-L). A maneuver Garrison Training Center designed to support individual and collective training for battalion and higher units. MTC-Ls will include collective ranges and cantonment facilities, and must have sufficient maneuver area to support using units. The MTC-L has sufficient ranges and training land to support collective live fire proficiency, combined arms live fire exercises, and annual battalion training evaluations. Full-time support (AGR/MILTECH) and FISP support for facilities meeting criteria of NG Pam 415-12 are authorized. MTC-Ls are authorized RTLP & ITAM Funds.

f. Maneuver Garrison Training Center-Heavy (MTC-H). A maneuver Garrison Training Center which focuses on multiple battalions and above task force level training, using a combination of live fire ranges and maneuver training land. The MTC-H must have sufficient land to doctrinally accommodate fire and maneuver training using multiple scenarios over varied terrain. The MTC-H includes ranges and cantonment facilities and must have sufficient land for combined arms maneuver. MTC-Hs may be designated as Power Support Platforms by Forces Command (FORSCOM) in support of federal mobilization missions. Full-time support (AGR/MILTECH) and FISP support for facilities meeting criteria of NG Pam 415-12 are authorized. MTC-Hs are authorized RTLP & ITAM funds.

g. Army National Guard Enclaves are properties licensed to the Army National Guard for Garrison Training Centers co-located on active component installations. Enclaves are required to have their own billeting and support facilities; however, they may rely upon a use agreement with the active component installation to meet the range and maneuver land requirement. Enclaves with the capacity to billet over 1500 personnel, greater than six support facilities, and an annual utilization of at least 125,000 personnel will be classified as an MTC-L. Enclaves with the capacity to billet over 550 personnel, greater than four support facilities, and an annual utilization of at least 70,000 personnel will be classified as a CTC. Enclaves with the capacity to billet 301-550 personnel, greater than three support facilities and an annual utilization of at least 15,000 personnel will be classified as an ITC. Enclaves with the capacity to billet 100-300 personnel, at least one support facility, and an annual utilization of at least 1,500 personnel will be classified as an LTC. All classifications require an agreement which provides access to the active component installation's maneuver land and ranges.

4-3. Garrison Training Center Profiling

a. The Garrison Training Center's category will be based on a profiling methodology approved by the Chief, NGB-ART. The methodology is based on the training capability of the Garrison Training Center. This capability is determined by the ranges (live and non-live fire), maneuver area, billeting, real property inventory, special training facilities available and Department of Defense (DOD) utilization based on a cyclic analysis. See Appendix C.

b. Requests to combine multiple training centers into one larger training center for the purpose of obtaining a larger classification will be submitted to the Chief, ART for approval. However, if the training centers are not located within 100 miles of each other, the request will be denied. This distance is based on the travel time between training centers as described in FORSCOM/NGB/USAR Regulation 350-2. The distance between home station and the training center shall not exceed 25 percent of the available training time. The training time is based on a 16 hour MUTA 4 and the travel time is based on a convoy speed of 45 mph.

c. States operating various training centers with independent 'AA' Unit Identification Codes (UICs) prior to the publishing date of this regulation will be allowed to maintain their 'AA' UIC. States with more than one garrison training center will structure their centers under one headquarters regardless of the distance between the sites. The headquarters garrison training center will be assigned an 'AA' UIC and all additional centers will be sub-garrison training centers with a derivative UIC under the parent 'AA' UIC. .

Chapter 5 Training Center Advisory Council

5-1. General

This chapter outlines the basic concept and requirements of the TCAC. This council will operate as a Joint Advisory Council established by the charter dated 7 January 1999 under the guidance of the Chief, Training Division. The TCAC Charter approved by Chief, NGB-ART clearly defines the role and responsibilities of the TCAC membership.

5-2. Mission

a. The primary mission shall be to advise and recommend to the Chief, Army Training Division, National Guard Bureau (NGB-ART), on all matters pertaining to ARNG Garrison Training Centers, and to conduct studies and surveys pertaining to them.

b. The TCAC is the proponent for the Sustainable Range Program Workshop and the Garrison Training Center Management Workshop.

5-3. Membership

a. Regional TCAC representatives will be the Commanders or Managers of Garrison Training Centers. Regions are based on NGB Memorandum 415-16.

b. The TCAC National Chairperson/Co-Chairman will participate at the National PORTAC and Facilities Engineering Advisory Committee (FEAC) meetings with the invitation of each council's chairperson. The TCAC Regional Chairperson/Co-Chairman will participate at the Regional PORTAC and FEAC meetings at the invitation of each regional council's chairperson.

c. Regional TCAC chairpersons will elect representatives from the Garrison Training Centers to represent the regional TCACs on other advisory councils at the invitation of the appropriate NGB division chief. Representatives from other advisory councils may sit on the TCAC at the invitation of the Chief, NGB-ART.

5-4. Meetings

a. The TCAC will meet at least once annually at the call of the Chairperson/Co-chairperson. Regional representatives shall also schedule an annual meeting of their respective region prior to the annual TCAC meeting.

b. Garrison Training Center Workshop. The TCAC will conduct an annual workshop to provide the Garrison Training Centers with the latest range, environmental, construction, and personnel information, and with organization and management techniques. The HQDA and NGB proponent agencies will be invited to ensure uniform actions.

Appendix A**References**

Most of these references are available electronically as listed below:

1. Department of Defense Publications: www.dtic.mil/whs/directives/.
2. Army Regulations and Pamphlets: www.armv.mil~usapa.
3. U.S. Army Technical Center for Explosive Safety; Site and General Construction Plan Developers Guide, www.dac.army.mil.
4. National Guard Regulations and Pamphlets: www.ngbpdc.ngb.army.mil

Section I**Required Publications****AR 1-1**

Planning, Programming, Budgeting, and Execution System (Cited in para 2-3b(3).)

AR 350-19

The Army Sustainable Range Program (Cited in para 2-3a(2), 2-3b(1), and 2-3b(5).)

DFAS-IN Manual 37-100-FY

Financial Management The Army Management Structure Fiscal Year XX (Cited in para 3-5b(6).)

FORSCOM 350-2

Reserve Component Training (Cited in para 4-3b.)

NGB Memo 415-16

Plans, Operations, Readiness and Training Advisory Council (Cited in para 5-1 and 5-3a.)

NG Pam 25-1

Training Site General Information Summary (Cited in para 2-3a(9).)

NG Pam 415-5

Army National Guard Military Construction Program Execution (Cited in para 24a(6))

NG Pam 415-12

Army National Guard Facilities Allowances (Cited in para 2-3d(1), 2-4a(6), and 4-2b, 4-2d, 4-2e, 4-2f.)

NG Pam 420-10

Construction and Facilities Management Office Operations (Cited in para 2-4a(6))

NGR 5-1

Grants and Cooperative Agreements (Cited in para 2-4e and 3-5b(6).)

NGR 210-20

Real Property Development Planning for the Army National Guard (Cited in para 2-4a(6))

NGR 210-50

Chargeable Transient Quarters and Billeting Fund Management (Cited in para 2-3 a (9).)

NGR 405-80

Army National Guard Program (Cited in para-4a(6))

NGR 415-5

Army National Guard Military Construction Program Development and Execution (Cited in para 2-4 a (6).)

NGR 415-10

Army National Guard Facilities Construction (Cited in para 2-4a(6).)

NGR 420-10

Facilities Engineering -Construction and Facilities Management Office Operations (Cited in para 2-4a(6).)

Section II

Related Publications

AR 10-5

Organization and Functions Department of the Army

AR 11-2

Management Control

AR 200-1

Environmental Protection and Enhancement

AR 200-2

Environmental Effects of Army Actions

AR 210-20

Master Planning for Army Installations

AR 385-63

Policies and Procedures for Firing Ammunition for Training, Target Practice and Combat

AR 385-64

Ammunition and Explosives Safety

AR 415-28

Department of the Army Facility Classes and Construction Categories (Category Codes)

DA Pam 385-63

Range Safety

DA Pam 415-28

Guide to Army Real Property Category Codes

NGR 210-2

Real Property Development Planning for the Army National Guard

NGR 350-1

Training -Army National Guard Training

NGR 405-80

Real Estate -Army National Guard Program

NG Pam 71-13

Equipment Authorization Guide

TC 25-1

Training Land Training Ranges

DoD Dir 1225.7

Reserve Component Facilities Programs and Unit Stationing

DoD Dir 4715.11

Environmental and Explosives Safety Management on Operational Ranges Within the United States

NGB DE 415-4

Design Guide for Training Site Facilities

NGB OM 10-5123-1

Organization and Functions of the National Guard Bureau

CTA 50-909

Field and Garrison Furnishings and Equipment

ARNG Staffing Guide, Vol 111

Manpower and Equipment Control, Full-Time Manning and Staffing Guide for ARNG Garrison Training Centers
Section 111

Section III

Prescribed Forms

This section has no entries

Section IV

Referenced Forms

NGB forms are available from the Guard Knowledge Online (GKO) website (www.ngb.pdc.ngb.army.mil/)

NGB 420-R

OMNG Project Request

Appendix B

Requirements for ARNG Garrison Training Center Utilization Reports

B-1. Daily Utilization Summary

The Commander of the Garrison Training Center will use the Range Facility Management Support System (RFMSS) to report daily Garrison Training Center usage. This will be accomplished by having the System Administrator create a "facility" within RFMSS and naming it "Strength." The RFMSS Fire Desk operator will capture the daily utilization into the "strength facility." The utilization summary must be audited by the USP&FO before the reports are submitted as justification to change a Garrison Training Center's classification. (see NGR 5-3, Appendix C, paragraph C-1 a.) Specific procedures for recording strength are provided in the "RFMMS Business Rules;" however, general guidelines include:

- a. Each person will only be counted once per day, regardless of the number of ranges or facilities utilized that day.
- b. All permanently assigned personnel (such as Joint Forces Headquarters (JFHQ), CSMS, OMS, training center staff to include ADSW personnel) working on the installation will not be counted.
- c. All personnel affiliated with the Youth Challenge program (staff only) will not be counted. All students will be counted as Non DOD Civilians.

B-2. Range Utilization/Munitions Expenditure

Permanent records must be maintained of all military munitions expended by range, munitions type, quantity, and using organization based on DoD Directive 4715.11. This includes explosive ordnance disposal (EOD) incidents conducted on a range and all Unexploded Ordnance (UXO) clearance operations.

B-3. Tenant Population Report

Tenant populations (MTOE and TDA to include other services) will be captured in the Army Stationing and Installations Plan (ASIP).

B-4. Regional Training Institute (RTI) and Special Schools

All RTIs and special schools such as Professional Education Center ARNG, Marksmanship Training Program, and Regional Maintenance Training Schools will count all students and guest instructors in attendance in their appropriate summary category. Permanent assigned personnel will not be counted.

B-5. Conferences and Special events/meetings

All persons attending conferences and special events/meetings will be counted in their appropriate summary category. Permanent assigned personnel will not be counted.

B-6 Detail reporting instructions

Detail reporting instructions will be published with the annual ARNG Sustainable Range Program Planning Guidance.

B-7. Annual Utilization Data Capture

The National Guard Bureau's RFMSS Center of Excellence, located at Camp Ripley, Minnesota will be responsible for obtaining an annual summary from the training site's RFMSS databases and provide it to NGB-ART-S NLT 15 November for the past FY. This data will contain utilization from 1 October to 30 September for the previous fiscal year (FY).

Appendix C**Garrison Training Center Profiling****C-1. Business Cycle**

a. Training centers will report the data listed in NGR 5-3, Appendix C, paragraph 2 as required by Planning Resource for Infrastructure Development and Evaluation (PRIDE) and Range Facility Management Support System (RFMSS). NGB-ART will analyze the data annually; however, a change in the training center's classification, either an increase or a decrease, will only occur during a 4-year period. Changes will occur only during years that are Calendar Leap Years. Furthermore, the training center's classification will not change unless the reported data proves to be consistent for at least three consecutive years immediately preceding the evaluation year. If the training center's data remains in the category for the fourth year; its classification will change (in accordance with NGR 5-3, Appendix C, paragraph 3. a.) If validated by a State USPFO audit and approved by the Chief, NGB-ART. New classifications will take effect on 1 October of the following year.

b. Chief, NGB-ART, as the approving authority for classification, is responsible to ensure criteria are applied uniformly to all training centers. Any change to criteria, classification methodology, or the classification process will be approved by Chief, NGB-ART and published in this regulation.

c. Exceptions to this policy will only be granted when a change in the classification criteria adversely impacts an installation's current classification. The affected state will submit a written request for waiver through their state's command channels and then directly to the Chief, NGB-ART for review.

C-2. Criteria

a. General: Training centers will be measured using five basic categories: maneuver land, weapons ranges, billeting capacity, support facilities, and utilization. The first four categories are further defined in the following paragraph by specifying the Category Codes (CATCD) listed in the PRIDE database that will be considered for classification. CATCDs are defined and described in DA PAM 415-28. The unit of measure (UM) for each category and the classification matrices are specified in table C-1.

b. Specific:

(1) Maneuver Land: Only acreage in the PRIDE database with a CATCD of 17710 or 17720 and an Agreement Support Code of TSC will be considered. Simple "Use Agreements" will normally not be included as maneuver acres for the purpose of classification. NGB-ART-S may require additional documentation to clarify the appropriateness of allocating federal resources to the acres reported by the training center (Table C-1, Column 1).

(2) Weapons Ranges: Only ranges in the PRIDE database and listed in TC 25-8 will be considered for training center classification. The CATCDs described in DA PAM 415-28 should be cross referenced with the Facility Category Code (FCC) of the same number listed in TC 25-8 to ensure compliance with the range requirements (Table C-1 Column 2).

(3) Billeting Capacity: Training centers are inventoried by the number of beds per site listed in the PRIDE database under the following CATCDs: 72114, 72170, 72410, and 72412 (Table C-1, Column 3).

(4) Support Facilities: Training centers are inventoried by the number of support facilities per site listed in the PRIDE database under the following CATCDs: 14184, 14186, 14187, 17210, 17211, 7212, 17213, 21407, 21419, 42280, 42283 and 43211 (Table C-1, Column 4).

(5) DoD Utilization: Utilization reports will be reported in accordance with the criteria provided in NGR 5-3, Appendix B and Appendix C (Table C-1, Column 5).

(6) Army National Guard Enclaves are Federal properties licensed to the Army National Guard for Garrison Training Centers co-located on active component installations. Enclaves are required to have their own billeting and support facilities; however, they may rely on a use agreement with the active component installation to meet the range and maneuver area requirement.

(7) Enclaves with the capacity to billet over 1,500 personnel, greater than six support facilities, and an annual utilization of at least 125,000 personnel will be classified as a MTC-L if there is an agreement with the active component installation to provide access to their maneuver land and ranges. Enclaves with the capacity to billet over 550 personnel, greater than four support facilities, and an annual utilization of at least 70,000 personnel will be classified as a CTC if there is an agreement with the active component installation to provide access to their maneuver land and ranges. Enclaves with the capacity to billet 301-550 personnel, greater than three support facilities and an annual utilization of at least 15,000 personnel will be classified as an ITC if there is an agreement with the active component installation to provide access to their maneuver land and ranges. Enclaves with the capacity to billet 100-300 personnel, at least one support facility, and an annual utilization of at least 1,500 personnel will be classified as an LTC if there is an agreement with the active component installation to provide access to their maneuver land and ranges.

C-3. Methodology

a. Training centers are measured using criteria in table C-1. All categories are equally weighted and the final classification is determined by the lowest classification achieved. Example. Camp XXXX has: Maneuver acres = 15,000 (MTC-L) Ranges = 1 (ITC) Billeting = 575 (MTC-L) Support Facilities = 4 (CTC) DoD Utilization = 21,000 (ITC) (on a consistent four year cyclic review) training center Classification for Camp XXXX = ITC

b. Requests to combine multiple training centers into one larger training center for the purpose of obtaining a larger classification will be submitted to the Chief, ART for approval. However, if the training centers are not located within 100 miles of each other, the request will be denied. This distance is based on the travel time between training centers as described in FORSCOM/NGB/USARC Regulation 350-2. The distance between home station and the training center shall not exceed 25 percent of the available training time. The training time is based on a 16-hour Multiple Unit Training Assembly (MUTA) 4 and the travel time is based on a convoy speed of 45 mph.

C-4. Funding

a. Training center classification will not be a factor for RTLP or Installation Training Area Management (ITAM) funding. These components of the Sustainable Range Program (SRP) are funded through processes identified in AR 350-19, HQDA Program Manager's Guidance and ARNG Leadership Priorities. The Chief, NGB-ART will review NGB-ART-S Annual Funding Program (AFP) to ensure funding consistency within classification categories.

b. The Garrison Training Center real property inventory and utilization of the center determines the funding level for RTLP and ITAM based on NGR 5- 1 guidance and the published Annual Funding Guidance from NGB- ART.

**Table C-1
Training Center Category Classification**

	(1)	(2)	(3)	(4)	(5)
	Maneuver Land	Weapons Ranges	Billeting Capacity	Support Facilities	DoD Utilization
Category	UM: acres	UM: ranges	UM: beds	UM: facilities	UM: utilization
LTC	75 - 199	0	100 - 149	1	1,500 - 14,999
ITC	200 - 749	1	150 - 300	2-3	15,000 - 69,999
CTC	750 - 9,999	2 - 3	301 - 550	4 - 5	70,000 - 124,999
MTC-L	10,000 - 21,499	4 - 6	551 - 1,500	6 - 20	125,000 - 274,999
MTC-H	> 21,500	> 6	> 1,500	> 20	> 275,000

**Appendix D
Garrison Training Center Sustainment Initiative**

D-1. Explanation and Mission of the Training Center Sustainment Initiative (TCSI)

a. The TCSI is a data warehouse and query application that synthesizes data from existing programs. The mission of the TCSI is to provide a comprehensive web-based tool capable of supporting sustainability analysis on ARNG Training Centers.

b. The TCSI was started in 1st Qtr 03 by mandate of the National Guard Range Sustainment Integration Council (NGRSIC). The application is hosted on the Guard Knowledge Online (GKO) intranet site for the ARNG. Access to the system is limited to personnel with a GKO password.

D-2. List of Source Data in the TCSI Application

a. PRIDE (Planning Resource for Infrastructure Development and Evaluation). A facilities management system that contains real property data for every facility in the ARNG. Data are entered/retrieved by INSNO and FACNO. Data is input at the installation level on a continuous basis and NGB has an NGB-view on a daily basis. PRIDE data is updated in TCSI on a weekly basis.

b. RFMSS (Range Facility Management Support System). A scheduling and recording system for training at the unit level. Data is entered at the facility level and includes location of training; FACNO if available; type of munitions used (DODIC), number of rounds fired by DODIC by date, number of duds and impact area. RFMSS data is updated semi-annually in TCSI.

c. MIDAS (Munitions Items Disposition Action System). A data warehouse of detailed information on munitions used throughout DoD. Information includes DODIC nomenclature and type and percent of constituents by weight for each DODIC. MIDAS information will be updated in TCSI as new data becomes available.

d. ARTEMIS (Army Range Tactical Emissions Munitions Inventory System). Built by the Army Environmental Center this database contains information on constituent residue based on "Bang Box Emission testing" of approximately 200 of the DoD's most widely used DODICs. It provides an approximate value of the level of constituents that may be left in the environment from a munition after a weapon is fired. The ARTEMIS data will be updated as new information becomes available.

e. Geographic Information System (GIS). The GIS layers used by TCSI include environmental setting information such as threatened and endangered species habitat, wetland delineations, encroachment (population growth), and surface water. GIS information is updated as new layers become available.

f. CSI Compliance Site Inventory. A web-based data call management system to support the Environmental Performance Assessments. Updated on a continual basis through site visits and data calls.

g. ARID (Active Range Inventory Database). A database that captures information from an inventory conducted by DA. A crosswalk between ARID and PRIDE has enabled the two systems to have a common identifier. ARID is updated on a 2 to 5 year cycle depending on the size of the range. TCSI captures the updates through a crosswalk table in PRIDE.

h. Non-standard sources of data include INRMP, ICRMP and legal information obtained from a COGIX survey. As new interests for analysis arise, COGIX and CSI surveys may be used to populate data fields within TCSI.

D-3. Primary Features of TCSI

a. Query Capability. TCSI has a comprehensive query capability that allows a user to select any or all of the training centers covered in this NGR. The query process then allows the user to select from a large list of topics with the ability to include as many topics in the query as the user chooses. Finally the user is able to select from data elements associated with that topic.

b. Ranking Capability. TCSI is able to rank the training centers on their level of vulnerability based on the sustainment considerations defined below. The ranking feature also takes into account the operational training activities performed at each training center. The complete mathematical formula and decision tree logic that supports this feature is detailed in the TCSI Training Manual. Sustainment Considerations:

(1) Water Resources: The sustainability of a TC could be impacted by leaching of expended munitions into the soil, which could result in groundwater or surface water contamination. Both groundwater and surface water contamination could impact the drinking water supply and surface water contamination could also impact recreational water bodies.

(2) Urban Growth and Encroachment: The sustainability of a TC could be impacted by construction of residential, commercial, and industrial areas adjacent to the TC, as well as the support structures for the development (i.e. utility rights of way, rezoning etc). Sustainability of the TC could also be impacted if TC activities extend beyond the TC boundaries and/or if the land ownership or use of the land adjacent to the TC changes.

(3) Threatened and Endangered Species: The sustainability of a TC could be impacted by the presence of T&E species and the potential degradation or destruction of the habitat or potential habitat areas. Additional TC sustainability issues include impacts to the T&E species population growth and life-cycle potential.

(4) Air Quality: The sustainability of a TC could be impacted by its training requirements and the TC location in an attainment or non-attainment area or based on other pending air quality regulations such as PM 2.5.

(5) Presence of Unexploded Ordnance (UXO): The sustainability of a TC could be impacted by the presence of UXO and the danger UXO poses to the public and military personnel.

c. Simulation module: This feature allows the user to adjust the type of training captured in the operational activity list. The module will then provide the resulting impact on that training center's environmental vulnerability assessment.

d. Macro Analysis Query Features: This feature provides pre-established queries for standard reports as requirements arise.

D-4. Practical Application of TCSI in Division Decision-Making Processes

a. All divisions in the ARNGRC as well as training center Commanders and their staff may use TCSI as they see appropriate in their day-to-day decision making requirements. The flexibility of TCSI lends itself to supporting such actions as:

- (1) Use of query system to analyze concerns from the field
- (2) Use of query system to answer data calls
- (3) Use of ranking feature to support funding requests
- (4) Use of queries and/or ranking feature to support preliminary planning decisions

b. TCSI may also be used to support key decision making processes that involve long-term planning, programming and resourcing. Both the query function and the ranking feature provide data that can be used to evaluate or prioritize sustainability concerns. TCSI's capabilities provide analysis that can support several decision making processes to include:

- (1) Live Fire Investment Strategy (ART)
- (2) ITAM categorization (ART)
- (3) Sustainable Range Management Program (ART)
- (4) Land Use Requirements Validation (ART)
- (5) Validation of EPR requests (ARE)
- (6) EMS Implementation (ARE)
- (7) Integrated Natural Resource Management Plan Review (ARE)
- (8) Integrated Cultural Resource Management Plan Review (ARE)
- (9) Support of OSD in RDX and PM 2.5 working group requirements (ARE)
- (10) Review of EBSs, EAs, and EISs (ARE)
- (11) Support sustainment analysis (ART, ARI, ARE, ARF)

Glossary

Section I Abbreviations

AAFES

Army and Air Force Exchange Service

ARNG

Army National Guard

ARTEP

Army Training and Evaluation Program

ASIP

Army Stationing and Installation Plan

AT

Annual Training

ATSC-RTS

Army Training Support Center -Ranges, Targets and STARC

ATSC

Amy Training Support Center

CATCD

Category Codes

CCRC

Construction Criteria Review Committee

CFMO

Construction and Facilities Management Officer

CNGB

Chief, National Guard Bureau

CTC

Collective Garrison Training Center

DA

Department of the Army

DCSOPS

Deputy Chief of Staff, Operations

DOL

Director of Logistics

DoD

Department of Defense

DPTM

Director of Plans, Training and Mobilization

ERM

Engineering Resource Management

FACNO

Facility Number

FE

Facilities Engineering

FEAC

Facilities Engineering Advisory Committee

FIRO

Force Integration Readiness Officers

FISP

Facilities Infrastructure and Support Plan

FRC

Facility Review Committee

HAZMIN

Hazardous Waste Minimization

ICRMP

Integrated Cultural Resources Management Plan

INRMP

Integrated Natural Resource Management Plan

INSNO

Installation Number

ISR

Installation Status Report

ITC

Intermediate Garrison Training Center

ITAM

Integrated Training Area Management

JFHQ

Joint Forces Headquarters

LTA

Local Training Area

LTC

Local Garrison Training Center

M&R

Maintenance and Repair

MACOM

Major Command

MCNG

ARNG Military Construction

MTC-H

Maneuver Garrison Training Center-Heavy

MTC-L

Maneuver Garrison Training Center-Light

MUTA

Multiple Unit Training Assembly

NEPA

National Environmental Policy Act

NGRISC

National Guard Sustainment Integration Council

OPR

Office of Primary Responsibility

POM

Program Objective Memorandum

PORTAC

Plans, Operations Readiness and Training Advisory Council

PRIDE

Planning Resources for Infrastructure Development and Evaluation

PSP

Power Support Platform

RCMP

Range Complex Master Plan

RDP

Range Development Plan

RFMSS

Range Facility Management Support System

ROTC

Reserve Officer Training Corps

RTLTP

Range and Training Land Program

SBC

Service Based Costing

SOMS

State Operated Mobilization Site

SRM

Sustainment Program, Restoration, and Modernization

TCAC

Training Center Advisory Council

TCSI

Training Center Sustainment Initiative

TDA

Table of Distribution and Allowances

TPU

Troop Program Unit

TRADOC

Training and Doctrine Command

UIC

Unit Identification Codes

USAR

United States Army Reserve

USN

United States Navy

USMC

United States Marine Corps

UXO

Unexploded Ordinance

Section II

Terms

This section contains no entries.

Section III

Special Abbreviations and Terms

This section contains no entries.