



CHIEF NATIONAL GUARD BUREAU INSTRUCTION

NG-J3/7
DISTRIBUTION: A

CNGBI 7000.01
26 September 2016

JOINT DOCTRINE DEVELOPMENT

References: See Enclosure B.

1. Purpose. This instruction establishes policy and assigns responsibilities for National Guard (NG) participation in joint doctrine development in accordance with (IAW) reference a.
2. Cancellation. None.
3. Applicability. This instruction applies to all NG elements.
4. Policy. It is NG policy to ensure NG equities are integrated into joint doctrine and support the Chairman of the Joint Chiefs of Staff (CJCS) when developing doctrine for the joint employment of the Armed Forces IAW references a through p.
 - a. Joint doctrine development guides the fundamental principles for employment of United States (U.S.) military forces to include:
 - (1) Enhancing the operational and organizational effectiveness of the National Guard Bureau, States, Territories, the District of Columbia, and NG Joint Forces Headquarters-State (NG JFHQs-State) offices and their units.
 - (2) Advocating for best practices and effective processes and procedures.
 - (3) Providing inter-organizational joint operations coordination.
 - (4) Establishing the basis for joint training.

UNCLASSIFIED

(5) Providing instructional material for joint professional military education and developing joint models and simulations.

b. Joint doctrine standardizes terminology, training, relationships, responsibilities, and processes for U.S. forces by providing the Joint Force Commander (JFC), NG JFHQs-State, Joint Task Force (JTF)-State and their staffs the means to solve strategic, operational, and tactical level problems. Joint doctrine is applicable to individuals who:

(1) Provide strategic direction to the joint forces (the CJCS and the Combatant Commanders [CCDR]).

(2) Employ joint forces (CCDRs, subordinate unified commanders, or JTF commanders).

(3) Support, or are supported by joint forces (Combatant Commands, subordinate unified commands, JTFs, Service component commands, the Services, combat support agencies, and the NG).

(4) Prepare forces for employment by the CCDRs, subordinate unified commanders, and JTF commanders.

(5) Train and educate personnel conducting joint operations.

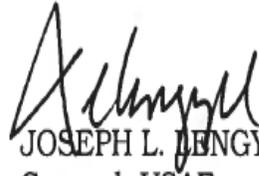
5. Definitions. See Glossary.

6. Responsibilities. See Enclosure A.

7. Summary of Changes. This is the initial publication of CNGBI 7000.01.

8. Releasability. This instruction is approved for public release; distribution is unlimited. Copies are available through <<https://www.ngbpd.cngbi.army.mil>>.

9. Effective Date. This instruction is effective upon publication and must be reissued, cancelled, or certified as current every five years.



JOSEPH L. JENGYEL
General, USAF
Chief, National Guard Bureau

Enclosures:

- A -- Responsibilities
- B -- References
- GL -- Glossary

ENCLOSURE A

RESPONSIBILITIES

1. Director of National Guard Joint Staff Directorate of Domestic Operations and Force Development (NG-J3/7). The Director of NG-J3/7 will:

- a. Serve as NGB's representative to the Joint Doctrine Development Community (JDDC) IAW references a and e.
- b. Oversee NG contributions to the joint doctrine development process IAW reference e.
- c. Promote States, Territories, and District of Columbia joint doctrine program awareness, development, and participation.

2. Chief of the Joint Training and Exercise Division (NG-J37). The Chief of NG-J37 will:

- a. Execute the joint doctrine development program in coordination with the CJCS Directorate for Joint Force Development.
- b. Act as the NG agent for representing NG positions and equities on joint doctrine to the JDDC.
- c. Manage NG joint doctrine development.
- d. Ensure joint doctrine is consistent with existing capabilities.
- e. Establish policies and procedures for developing joint doctrine and terminology IAW references a and e.
- f. Promote NG awareness of the joint doctrine program.
- g. Educate and emphasize joint doctrine collaboration.
- h. Solicit States, Territories, and District of Columbia participation in joint doctrine development, review, and revision.
- i. Ensure NG capabilities, roles, and tactics are accurately described in joint doctrine, as required.

3. Director of the Army National Guard (DARNG), Director of the Air National Guard (DANG), Director of the National Guard Bureau Joint Staff, (DNGBJS) The Adjutants General (TAG) of the States and Territories, and the Commanding General of the District of Columbia NG (CG). The DARNG, DANG, DNGBJS, TAGs and CG will:

- a. Support the Joint Publications (JP) assessment.
- b. Provide analysis of exercise inputs, real-world operations, and experiments.
- c. Respond to assessment process feedback requests.
- d. Review, analyze, and evaluate JP drafts for technical accuracy and relevance.
- e. Ensure NG equities are reflected in the development of joint doctrine.

ENCLOSURE B

REFERENCES

- a. CJCS Instruction 5120.02D, 05 January 2015, “Joint Doctrine Development System”
- b. Title 10 United States Code, Section 153(a)(5)(E), “Chairman: Functions”
- c. DoD Directive 5105.77, 30 October 2015, “National Guard Bureau (NGB)”
- d. DoD Directive 5105.83, 05 January 2011, Incorporating Change 1 dated 30 September 2014, “National Guard Joint Force Headquarters-State (NG-JFHQs-State)”
- e. CJCS Manual 5120.01A, 29 December 2014, “Joint Doctrine Development Process”
- f. DoD Directive 1322.18, 13 January 2009, “Military Training”
- g. DoD Directive 5132.03, 24 October 2008, “DoD Policy and Responsibilities Relating to Security Cooperation”
- h. CJCS Instruction 1800.01E, 29 May 2015, “Officer Professional Military Education Policy”
- i. CJCS Instruction 1805.01B, 15 May 2015, “Enlisted Professional Military Education Policy”
- j. CJCS Instruction 3500.01H, 25 April 2014, “Joint Training Policy for the Armed Forces of the United States”
- k. CJCS Guide 3401D, 15 November 2010, Certified Current, 25 November 2013, “CJCS Guide to the Chairman’s Readiness System”
- l. CJCS Manual 3130.01A, 25 November 2014, “Campaign Planning Procedures and Responsibilities”
- m. CJCS Manual 3500.03E, 20 April 2015, “Joint Training Manual for the Armed Forces of the United States”
- n. CJCS Manual 3500.04F, 01 June 2011, “Universal Joint Task Manual”
- o. CJCS Instruction 5705.01D, 10 November 2010, Certified Current , 18 March 2014 “Standardization of Military and Associated Terminology”

p. Joint Publication 1, 25 March 2013, "Doctrine for the Armed Forces of the United States"

GLOSSARY

PART I. ACRONYMS

| | |
|----------------|--|
| DANG | Director of the Air National Guard |
| DARNG | Director of the Army National Guard |
| DNGBJS | Director of the National Guard Bureau Joint Staff |
| CG | Commanding General of the District of Columbia National Guard |
| CCDR | Combatant Commander |
| CJCS | Chairman of the Joint Chiefs of Staff |
| CNGB | Chief of the National Guard Bureau |
| IAW | In accordance with |
| JDDC | Joint Doctrine Development Community |
| JFC | Joint Force Commander |
| JP | Joint Publication |
| JTF | Joint Task Force |
| NG | National Guard |
| NG JFHQs-State | National Guard Joint Force Headquarters-State |
| NG-J3/7 | Directorate of Domestic Operations and Force Development |
| NG-J37 | Joint Training and Exercise Division |
| NGB | National Guard Bureau |
| TAG | The Adjutants General |
| U.S. | United States |

PART II. DEFINITIONS

Joint Doctrine -- Fundamental principles guiding the employment of U.S. military forces in coordinated action toward a common objective, and may include tactics, techniques, and procedures.

Joint Doctrine Development Community -- A community of personnel that includes the Chairman of the Joint Chiefs of Staff, the Services, the Combatant Commands, the Joint Staff, the combat support agencies, the doctrine development agencies of the Services and the joint community, the National Defense University, the United States Element, North American Aerospace Defense Command, the National Guard Bureau, and Chairman of the Joint Chiefs of Staff controlled activities.

Joint Doctrine Development System -- The system of lead agents, Joint Staff doctrine sponsors, primary review authorities, coordinating review authorities, technical review authorities, assessment agents, evaluation agents, Joint Doctrine Planning Conferences, procedures, and the hierarchical framework designed to initiate, develop, approve, and maintain joint publications.

Joint Publication -- A compilation of agreed to fundamental principles, considerations, and guidance on a particular topic.